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IC

Executive Registry

76-8490/6

10 August 1976

MEMORANDUM FOR: Comptroller

As you can tell from the attached, the IC Staff wants Agency comment on a proposed DCID covering intelligence training. As you are probably aware, the DDA parted company quite strongly from the views of the former Director of Training in the Agency in matters related to this DCID. The DDA has given me a proposed draft of comments to be given to the IC Staff on the DCID. I started to try to edit it, but have given up. Frankly, it does not seem to me to be very clear or to be responsive to what the DCID proposes. May I have your view please?

[Redacted]

E. H. Knoche
DDCI

STATINTL

Attachment:
ER-76/8490/5

STATINTL

EHKnoche:rrh [Redacted] (8/10/76)

Distribution:

Orig - Comptroller

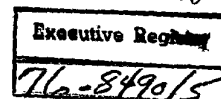
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IC



Future Role of Training in the Agency
and the Intelligence Community

John F. Blake
Deputy Director for Administration
Room 7D-24, Headquarters

DDA 76-3836

30 July 1976

STAT TL

DDCI
Room 7D-60
Headquarters

Hank:

You asked for a suggested
draft to [] on the STAT TL
matter of a DCID on
Community-wide intelligence
training, plus the creation
of a National Intelligence
Institute.

I believed the attached
will do the job for you.

/s/ John F. Blake

John F. Blake

Att:
Draft

Distribution:

Original RS - DDCI w/Orig of Draft (Memo to D/DCI fr DDCI re
Future Role of Training in the Agency and
the Intelligence Community

- 1 ER - w/att
- 1 DDA Subject w/att & background (DDA 76-3474)
- 1 DDA Chrono w/o att & background
- 1 JFB Chrono w/o att & background

DDA:JFBBlake:der (30 July 1976)

IC

MEMORANDUM FOR: Deputy to the DCI for the Intelligence Community

FROM : E. H. Knoche
Deputy Director of Central Intelligence

SUBJECT : Future Role of Training in the Agency
and the Intelligence Community

REFERENCE : Memorandum for the DDCI from D/DCI/IC,
Dated 12 July 1976, Same Subject

1. This responds to your memorandum concerning national foreign intelligence training. I do appreciate your giving me the opportunity to comment on your proposal. I have given considerable attention to the matter, and the following are my thoughts.

2. While I cannot argue that at some time in the future a National Intelligence Institute might not be a reality and that the Center for Studies of Intelligence should not be expanded, I do feel that this may not be the most propitious time to formalize a study group and publish a DCID. I should think a less formalized approach to look into the possibility of more centralized training and education for foreign intelligence collection and production would be in order. Also, I might suggest that we take a look at a study done during the spring of 1974 by a military detailee

STATINTL

to the Intelligence Community Staff. He undertook an extensive Community-wide survey somewhat akin to many of the points listed in the proposed DCID which would establish a "National Foreign Intelligence Training and Education Committee." A voluminous report resulted from this survey, and the current existence of the Military Operations Training Course is partially attributable to [] study. Inasmuch as that survey is only about two years old, it might be reviewed as a base for determining the extent to which a survey is required in the near term.

3. Since your note mentioned [] proposal STATINTL that the Office of Training be converted into a National Intelligence Institute, I'd like to comment that these are separate issues. It would seem that a National Intelligence Institute might be established in the future, but it should not supplant CIA's Office of Training. Agency training has developed over 29 years and serves essentially Agency needs. This is not exclusively so, of course, since the Office of Training's Information Sciences Program and the Military Operation Training Course as well as the Office of Security's training in audio countermeasures include Intelligence Community personnel. In fact, it appears to me that a considerable amount of joint training takes place. On balance, I consider the Office of

Training an essential arm of this Agency to ensure proper, secure and relevant training for our personnel.

4. I might just briefly state that at some time in the future the Center for the Studies of Intelligence may include joint Community orientation and participation. The concept for the Center, however, is relatively new and before it is expanded we should be certain that it can satisfy its current mission.

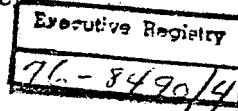
5. To summarize, while I endorse the concept of a National Intelligence Institute, I am not sure that this is the time to push for it. I would rather see it develop out of a demonstrable need than from a concept that says it's a good thing. ~~Further,~~ there are, as well, practical issues to be considered, such as budget, space, etc., which also apply. ^{Further,} I cannot sub-

STATINTL scribe to proposal that the Agency Office of Training should serve as the building block of the Institute. We need our training program to satisfy the special needs of this Agency. Where there is compatibility with training requirements of other Intelligence Community agencies, there is no problem in integrating Community personnel into our courses.

E. H. Knoche

CENTRAL INTELLIGENCE AGENCY

24 July 1976

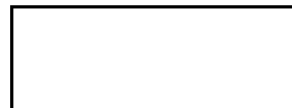


NOTE FOR THE DDA

Jack:

Thank you for your memo of 14 July which I have now belatedly read. You make your point of view clear, but I am a bit uncertain as to how I should respond to the 12 July ICS request. Can you draft up something for my signature?

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E. H. Knoche
DDCI

Attachment:
DDA 76-3474

(EXECUTIVE REGISTRY FILE)

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Executive Registry

76-849613

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DDA 76-3474

14 July 1976

MEMORANDUM FOR: Deputy Director of Central Intelligence

FROM : John F. Blake
Deputy Director for Administration

SUBJECT : Future Role of Training in the Agency and the
Intelligence Community

REFERENCE : Memo to DDCI fr D/DCI/IC (76-0140) dated
12 July 1976; Same Subject

1. We have been asked to furnish our views on the proposal contained in referent memorandum from the Intelligence Community Staff. I will obtain the views of the Directors of Training, Communications, and Security, all of whom conduct training programs in which personnel of the Intelligence Community currently participate.

2. The purpose of this memorandum is two-fold. I wish, first, to express certain opinions of my own on this matter and, secondly, suggest you request action at this time by the Intelligence Community Staff, the results of which should be helpful to you at the time an ultimate decision on this proposal is made. I will address myself to the second point first.

3. Sometime during the spring of 1974, [redacted] a military detailee to the Intelligence Community Staff, undertook an extensive Community-wide survey somewhat akin to many of the points listed in the proposed DCID which would establish a "National Foreign Intelligence Training and Education Committee". As a result of the survey the Intelligence Community Staff produced a voluminous report which was widely circulated. Like other functional surveys of this type, more time was spent on the CIA than other elements of the Intelligence Community. The current existence of the Military Operations Training Course at the [redacted] is partially attributable to [redacted] survey, but I am not aware of any other beneficial result that came from it. Inasmuch as that survey is only about two years old, I would suggest you ask the Intelligence Community Staff to present you with a precis of its findings so consideration can be given in trying

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to assess their current validity and also help in deciding as to whether another large survey only two years later is in order at this time. I believe this work should be undertaken so that its results are available to us at such time as other papers now being started are also available.

A

4. We now address ourselves to a proposal of Mr. [] convert the Agency's Office of Training into a "National Intelligence Institute". My initial reaction, depending on how well the reordering of the Community under the provisions of Executive Order 11905 turns out, is that a point in time may come when consideration could be given to considering a "National Intelligence Institute", but such an institution is not an expanded Agency Office of Training--it is a separate and distinct entity. Secondly, the day may come when consideration could be given to expanding the horizons of the Center for the Study of Intelligence in the Office of Training to represent a greater Community orientation and participation--but only after the Center has proved it can discharge its current mission. The Office of Training, as an individual command entity of this Agency is as essential to us as are the the three service academies to their parent services. It is the developmental and skills-teaching facility for the Clandestine Service in the same sense as are the academies and the military service schools to their parent services. The Office of Training can, and does, participate in giving training of several types to Intelligence Community personnel, i.e., the Military Operations Training Course and the Counterterrorism Course at []

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[] and the Information Sciences Course at the Headquarters of the Office of Training. In this same vein, but on a much more limited scale, the Office of Security has a small audio countermeasures facility [] which gives training to Community as well as Agency personnel. To attempt, however, to dilute the necessitous, Agency-oriented mission of the Office of Training by making it subservient to a grandiose "National Intelligence Institute" would be to the demonstrable prejudice of the proper, secure, and relevant training personnel in this Agency need.

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[REDACTED]

6. In giving consideration to the creation of a "National Intelligence Institute" we had best be mindful of many practicalities in life. The source of the resources is the first pragmatic consideration and, based on experience to date, I am not impressed with the tendencies of the Department of Defense to make fair contributions to such joint endeavors. The functions that have a commonality of interest amongst Intelligence Community personnel must be identified to ensure compatibility of proposed students for courses, the availability of real estate, the availability of qualified personnel for instructional duties are all relevant considerations.

7. In summation, while I endorse considering the concept of a "National Intelligence Institute" at an appropriate time, I remain convinced it would be to the prejudice of the Agency to build it on the Agency's Office of Training and, secondly, I am not convinced that the time is now to proceed with its study.

8. As previously mentioned, we will be furnishing you additional papers on this matter.

[REDACTED]

John F. Blake

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Original - DDCI

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<div>Executive Registry</div> <div>76-8490/2</div>	
MEMORANDUM FOR: EA/DDA	
Bob -	
DDCI would like the views of the appropriate DDA people on this before replying to IC Staff. It appears that Mr. Blake is already aware of this proposal to some extent.	
Thanks.	
<div>12/7/76</div> <div>(DATE)</div>	

FORM NO. 101 REPLACES FORM 10-101
1 AUG 54 WHICH MAY BE USED. (47)

David -
you have
8490 & 8490/1
rec'd 12 Jul -

IC *771 10/22/76*

Executive Registry

76-8420/1

INTELLIGENCE COMMUNITY STAFF

12 July 1976

NOTE FOR THE DDCI

Before springing this on you through the NFIB, I thought it would be useful to have your comments. I talked to Jack Blake earlier about the [] letter and his recommendations, and told him that I would be sending something like this to you.

[]
John N. McMahon
AD/DCI/IC

ACTION

CONFIDENTIAL

76-8490

DCI/IC 76-0140

12 JUL 1976

MEMORANDUM FOR: Deputy Director of Central Intelligence

25X1A

FROM :

SUBJECT : Future Role of Training in the Agency and the
Intelligence Community

1. As you may recall, [] the former Director of Training for CIA, proposed that the Office of Training be converted into a National Intelligence Institute. His proposal further raised the possibility of expanding the Center for Studies of Intelligence and, overall, drew attention to the fact that there is no Community mechanism which addresses the various training activities of the Intelligence Community members.

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2. The Intelligence Community Staff has been exploring the curricula offered by the individual agencies of the Community to determine what, if any, programs could be shared with others. To place more emphasis Community-wide on such assessment, however, we are considering establishing a temporary Committee under the DCI to address itself to the issues surrounding national foreign intelligence training. A draft DCID setting forth the missions, functions and responsibilities is attached. Before formalizing this proposal to the National Foreign Intelligence Board, we would appreciate your reaction and comments.

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Attachment:
Draft DCID

Distribution:

Orig. - Addressee
1 - ER
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1 - AD/DCI/IC

AD/DCI/IC: JNMcMahon: mob [] (12Jul76)

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Approved For Release 2004/08/25 : CIA-RDP79M00467A000300040028-5

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Executive Registry
76-8490/8

SENDER WILL CHECK CLASSIFICATION TOP AND BOTTOM			
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OFFICIAL ROUTING SLIP			
TO	NAME AND ADDRESS	DATE	INITIALS
1	Deputy Director of Central Intelligence		
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6			
ACTION	DIRECT REPLY	PREPARE REPLY	
APPROVAL	DISPATCH	RECOMMENDATION	
COMMENT	FILE	RETURN	
CONCURRENCE	INFORMATION	SIGNATURE	
Remarks: Hank:			
<p>We also had a problem with Jack Blake's suggested response to Dan Murphy on the proposed DCID on Community-wide intelligence training. We have tried our hand at a response which draws on Jack's draft, but which casts our position somewhat differently. Our proposed response is attached for your consideration, along with Jack's draft and the basic documents. If you find that our suggested response still does not reflect your views, we probably should get together briefly to discuss just what the Agency position should be.</p>			
FOLD HERE TO RETURN TO SENDER			
FROM: NAME, ADDRESS AND PHONE NO.			DATE
James H. Taylor, Comptroller			18 AUG 1976
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FORM NO. 1-67 237

Use previous editions

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